Michigan Department of Treasury 496 (02/06)

Auditing Procedures Report

Issued under P.A. 2 of 1968	, as amended and P.A. 71	of 1919, as amended.

issued under P.A. 2 of 1906, as amended and P.A. 71 of 1919, as amended.							
Local Unit of Go	vernment Typ	е			Local Unit Name		County
☐County	☐City	□Twp	□Village	⊠Other	ther Western Washtenaw Construction Authority		Washtenaw
Fiscal Year End			Opinion Date			Date Audit Report Submitted to State	
6/30/07			12/3/07		12/15/07		
We affirm that:							
We are certific	ed public a	ccountant	s licensed to p	ractice in M	lichigan.		

We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the

/lana	agem	ient l	Letter (report of comments and recommendations).
	YES	9	Check each applicable box below. (See instructions for further detail.)
1.	×		All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.
2.	X		There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.
3.	×		The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.
4.	X		The local unit has adopted a budget for all required funds.
5.	X		A public hearing on the budget was held in accordance with State statute.
6.	×		The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.
7.	X		The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.
8.	×		The local unit only holds deposits/investments that comply with statutory requirements.
9.	×		The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin).
10.	X		There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.
11.	X		The local unit is free of repeated comments from previous years.
12.	X		The audit opinion is UNQUALIFIED.
13.	×		The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).

15. 🗵 🔲 To our knowledge, bank reconciliations that were reviewed were performed timely. If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a

I, the undersigned, certify that this statement is complete and accurate in all respects.

description(s) of the authority and/or commission.

14. 🗵 🔲 The board or council approves all invoices prior to payment as required by charter or statute.

We have enclosed the following:	Enclosed	Not Required (enter a brief justification)					
Financial Statements	\boxtimes						
The letter of Comments and Recommendations	\boxtimes						
Other (Describe)							
Certified Public Accountant (Firm Name)			Telephone Number				
Markowski & Company, CPAs			517-782-9351				
Street Address			City	State	Zip		
2880 Spring Arbor Road			Jackson	MI	49203		
Authorizing CPA Signature	Prin	nted Name		Licen	License Number		
Vendes E. Otthis	Do	ouglas E Atkins, CPA		110	1101016353		

WESTERN WASHTENAW CONSTRUCTION AUTHORITY WASHTENAW COUNTY, MICHIGAN

AUDITED FINANCIAL STATEMENTS
WITH SUPPLEMENTAL INFORMATION
JUNE 30, 2007

FINANCIAL STATEMENTS JUNE 30, 2007

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Markowski & Company

CERTIFIED PUBLIC ACCOUNTANTS 2880 SPRING ARBOR ROAD JACKSON, MICHIGAN 49203 PHONE (517) 782-9351 FAX (517) 782-0599

K. LAVERNE MARKOWSKI, C.P.A. RONALD L. MARKOWSKI, C.P.A. DOUGLAS E. ATKINS, C.P.A. MEMBERS:
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
MICHIGAN ASSOCIATION OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

Authority Board Western Washtenaw Construction Authority Washtenaw County, Michigan

We have audited the financial statements of the Western Washtenaw Construction Authority as of and for the year ended June 30, 2007, as listed in the table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the Western Washtenaw Construction Authority as of June 30, 2007, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Management's Discussion and Analysis, required supplementary information, and additional information are not required parts of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Authority Board Western Washtenaw Construction Authority Washtenaw County, Michigan

Our audit was conducted for the purpose of forming an opinion on the Authority's basic financial statements. The schedules described in the accompanying table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Yours truly,

MARKOWSKI & COMPANY, CPAs

December 3, 2007

Management's Discussion and Analysis

Using this Annual Report

The annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Construction Authority as a whole and present a longer-term view of the Authority's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Authorities operations in more detail then the government-wide financial statements.

The Construction Authority as a Whole

Net assets decreased for the year ended June 30, 2007.

Current assets decreased for the year as cash was used in paying for inspections that had previously been paid for.

Total liabilities decreased as deferred revenues decreased as purchased permits have slowed and older permits are being finalized and inspectors paid.

The overall financial position of the Authority remains stable.

In a condensed format, the table below shows the statement of net assets as of June 30, 2007:

	Governmental Activities					
		2007		2006		
Assets	\$	129,262	\$	137,544		
Current Liabilities Non-current Liabilities		13,918 21,920		14,744 26,288		
Total Liabilities		35,838		41,032		
Net Assets Unrestricted	\$	93,424	\$	96,512		

Management Discussion and Analysis

Revenues continue to be stable as construction continues to be slow as the economy continues to be lackluster. The 2006-2007 fiscal year started by showing a continued downturn in the local economy. In the 2005-2006 fiscal year there were 717 permits purchased, and over 40 new homes. In 2006-2007 there were only 542 permits purchased, and 25 new homes. The abundance of existing single family homes available for purchase stifled the new home building market.

The Construction Authority has been busy completing many of the projects that were started in the previous year, and taking care of new ones. Completing previous inspections impact cash flow as inspections are paid for in advance and cash is used in many cases in future periods as inspection fees are paid. The Construction Authority uses a slower fall and winter season to complete the inspections on many projects that have yet to be finalized. This helps the Construction Authority maintain its relationship with the inspectors during slower periods of time.

The following table shows the changes of the net assets of June 30, 2007:

	Governmental Activities					
		2007	2006			
Program revenues Interest income Other revenues		110,595 3,477 813	\$	118,432 2,942 594		
Total revenues		114,885		121,968		
Program expenses		117,973		125,474		
Change in net assets	\$	(3,088)	\$	(3,506)		

The Authority's Funds

The Construction Authority fund financial statement provides detailed information about the governmental services provided. The Western Washtenaw Construction Authority is an interlocal agency created for the purpose of combining the building and trade permits with soil erosion and sedimentation control permits. The most significant expenses are personal services and fees paid to inspectors. Due to a decrease in the number of permits purchased, additional time is available for follow up on expiring permits. This reduces the number of permits that expire, and are archived without inspections.

The Soil Erosion program is becoming firmly established. The funds are proving to be adequate to cover the costs of the program. One change was made into commercial gravel extraction operations to make the expenditures not greater than the income. It will continue to be evaluated in the future.

General Fund Budgetary Highlights

Over the course of the year, the Authority's Board amended the budget to take into account events during the year. The only changes resulted in some expenditures actually costing more than initially estimated in the original budget. These changes were very minor. Actual results came in very closely to budget amounts.

Capital Assets

At the end of 2007, the Authority had \$2,254 invested in capital assets, \$9,165 cost less \$6,911 in accumulated depreciation. The Authority's capitalization policy is to expense items purchased for less than \$1,000. The Authority purchased a new copier at a cost of \$2,427 for the year ended June 30, 2007.

Management Discussion and Analysis

Economic Factors and Next Year's Budget

Looking forward the Construction Authority can expect a continued sluggish building environment. There will be more remodeling projects as people are conserving their personal resources. This will likely result in a decrease of revenue in building permits. The 2007-2008 budget reflects this to some extent. Most of the fixed costs will remain consistent. Variable costs such as payments to our inspectors will decrease as they are directly related to revenues. Deferred revenues should continue to decrease as fewer permits are being purchased and older permits are being completed.

The Soil Erosion program is doing well. Revenues and expenditures are being tracked separately from the building permits. The costs associated with that program currently are only inspection fees but as the program is developed, overhead costs will be charged.

With the continued increase in the cost of fuel, commuter community's growth could decline. Even with an economic turnaround, continued slow growth could be the norm. Nice modest homes seem to be the norm in the Manchester Community. This will affect future revenues.

With continued diligence by the board and management in controlling costs, the Construction Authority should be able to continue to provide an excellent level of service.

Contacting the Authorities Management

This financial report is intended to provide our customers with a general overview of the Authority's finances and to show the Authority's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Authority's office located at 912 City Road, Manchester, Michigan 48158.

BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2007

GOVERNMENTAL FUNDS BALANCE SHEET/STATEMENT OF NET ASSETS JUNE 30, 2007

	GOVERNMENTAL FUND		RECONCILING ITEMS			STATEMENT OF NET ASSETS		
ASSETS:	•							
Cash and cash equivalents	\$	126,822	\$	-		\$	126,822	
Accounts receivable		186		-			186	
Capital assets, net		-		2,254	(a)		2,254	
Total assets	\$	127,008		2,254	_		129,262	
LIABILITIES:								
Accounts payable	\$	5,065		-		\$	5,065	
Accrued payroll	·	700		_			700	
Accrued leave payable		<u>.</u>		811	(b)		811	
Accrued expenses		1,842		-	` '		1,842	
Performance bonds		5,500	÷				5,500	
Deferred revenue - Permits		21,920		_			21,920	
Total liabilities		35,027		811	_		35,838	
FUND BALANCES:								
Undesignated		91,981						
Total liabilities and								
fund balance	\$	127,008						
NET ASSETS:								
Unrestricted				1,443			93,424	
Total net assets			\$	1,443	_	\$	93,424	

- (a) Capital assets used in governmental activities are not current financial resources and therefore are not reported in the governmental fund balance sheet. Capital assets are net of accumulated depreciation.
- (b) Accrued Leave is not recognized in the governmental fund financial statements. The government-wide statement of net assets include such obligations.

-6-

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE/STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2007

	GOVERNMENTAL FUNDS		RECONCILING ITEMS		STATEMENT OF NET ASSETS	
REVENUES						
Permits	\$	103,005	\$	-	\$	103,005
Interest income		3,477		-		3,477
Soil Erosion		7,590				7,590
Other income		813				813
Total revenues		114,885		_		114,885
EXPENDITURES						
Wages		34,131		(481) (b)	33,650
Payroll taxes		4,798		-		4,798
Inspections		59,961		-		59,961
Insurance		2,440		_		2,440
Professional fees		3,243				3,243
Office supplies		3,025		-		3,025
Office rent		4,800		-		4,800
Telephone		1,253		_		1,253
Postage		221		-		221
Training		50		_		50
Soil Erosion Inspections		4,072		-		4,072
Miscellaneous		287		-		287
Capital outlay		2,427		(2,427) (a)	_
Depreciation		-		173 (c		173
Total expenditures		120,708		(2,735)		117,973
EXCESS OF REVENUE OVER EXPENDITURES		(5,823)		2,735		(3,088)
FUND BALANCES, BEGINNING OF YEAR		97,804		(1,292)		96,512
FUND BALANCES, END OF YEAR	\$	91,981	\$	1,443	\$	93,424

- (a) Government funds report capital outlay as expenditures. However, in the government wide statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.
- (b) Accrued Leave time is not recorded in governmental fund financial statements; The statement of net assets recognizes the expense as it is accrued.
- (c) Depreciation expense on capital assets is reported in the government-wide statement of activities, but they do not require the use of current financial resources. Therefore, depreciation expense is reported as an expenditure in governmental funds.

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2007

WESTERN WASHTENAW CONSTRUCTION AUTHORITY INDEX TO THE NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

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NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2007

The accounting methods and procedures adopted by the Western Washtenaw Construction Authority conform to accounting principles generally accepted in the United States of America (GAAP) as applied to governmental entities. The following is a summary of the significant accounting policies used by Western Washtenaw Construction Authority.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

A. DESCRIPTION OF AUTHORITY OPERATIONS -

The Western Washtenaw Construction Authority was organized in January 2000 and is located in the southwestern portion of Washtenaw County. The Authority operates under an operating agreement between the Village of Manchester and the Townships of Manchester, Freedom and Bridgewater to provide for the permit issuance, inspection and administration of construction codes and other municipal ordinances.

B. REPORTING ENTITY -

As required by generally accepted accounting principles, the financial statements of the Western Washtenaw Construction Authority include its primary government.

C. BASIC FINANCIAL STATEMENTS -

The basic financial statements report information on all activities of the Western Washtenaw Construction Authority. The Authority's activities are normally supported by fees charged for services rendered.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.

D. <u>MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION -</u>

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Continued)

D. <u>MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION</u> - (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. All other revenue items are considered to be available only when cash is received by the government.

The Authority reports the following governmental fund:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Amounts reported as program revenue include: charges to customers or applicants for goods, services or privileges provided.

E. CASH AND CASH EQUIVALENTS -

The Authority has classified cash on hand in checking accounts as cash for balance sheet purposes. Cash in excess of current requirements is invested in a savings account.

F. PREPAID EXPENSES -

Expenses, material in amount, which provide benefits in a future period have been set up as prepaid. They will be recognized as an expense in the period receiving the benefit. Prepaid expenses are comprised of rent paid in advance.

G. CAPITAL ASSETS -

The Authority's capitalization policy requires items to cost greater than \$1,000 to be capitalized. Office equipment is depreciated using the straight-line method over their useful lives ranging from 5 to 7 years.

H. ESTIMATES -

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that effect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY:

BUDGETARY INFORMATION -

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds.

The budget document presents information by line items. The legal level of budgetary control adopted by the governing body is the line item level.

BUDGET VIOLATIONS --

During the year, the Authority incurred expenditures in certain budgeted items which were in excess of the amounts appropriated, as follows:

	FINAL					XCESS
	AMENDED				Вί	JDGET
EXPENDITURE	BU	JDGET	A(CTUAL	_VAI	RIANCE)
Soil erosion inspections	\$	2,800	\$	4,072	\$	(1,272)
Capital outlay		_		2,427		(2,427)
	\$	2,800	\$	6,499	\$	(3,699)

NOTE 3 - CASH AND INVESTMENTS:

The Authority is authorized by state law and a resolution from the Board to invest surplus funds as follows:

- 1) Bonds or other direct obligations of the United States.
- 2) Certificates of deposit, savings accounts, deposit accounts or depository receipts of a federally insured bank or credit union.
- 3) Commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services. The maturity date of the commercial paper must not be longer than 270 days from the purchase date, and no more than 50% of any fund may be invested in commercial paper at any time.
- 4) United States government or federal agency obligations repurchase agreements.
- 5) Bankers' acceptances of United States banks.
- 6) Mutual funds composed of investment vehicles which are legal for direct investments by the Authority.

The captions on the combined balance sheets relating to cash are as follows:

CARRYING AMOUNT:	GOVERNMENTAL ACTIVITES		
Cash on hand Insured (FDIC) Uninsured and uncollateralized	\$	176 100,000 26,646	
Total	\$	126,822	

NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2007

NOTE 4 - PROPERTY, PLANT AND EQUIPMENT:

Capital asset activity of the Western Washtenaw Construction Authority for the current year was as follows:

	07/01/06		ADDITIONS		DECREASES		06/30/07	
Office Equipment	\$	6,738	\$	2,427	\$		\$	9,165
Less Accumulated Depreciation		6,738		173				6,911
Net Capital Assest Being Depreciated	\$		\$	2,254	\$		\$	2,254

Depreciation expense for the year ended June 30, 2007 was \$173.

NOTE 5 - RENTS:

The Authority leases office space from the Village of Manchester. The facilities are leased on a month-to-month basis as a continuation of formal lease that expired. The Authority pays \$400 monthly. The amount of rent paid for the year ended June 30, 2007 is \$4,800.

NOTE 6 - RISK MANAGEMENT:

The Authority is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation). The Authority has purchased commercial insurance for claims.

REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED JUNE 30, 2007

BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2007

	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET FAVORABLE (UNFAVORABLE)
REVENUES:				
Permits and fees	\$ 119,500	\$ 119,500	\$ 103,005	\$ (16,495)
Interest income	2,000	2,000	3,477	1,477
Soil Erosion	3,500	3,500	7,590	4,090
Other income	800	800	813	13
Total revenues	125,800	125,800	114,885	(10,915)
EXPENDITURES:				
Wages	34,000	35,000	34,131	869
Payroll taxes	4,000	5,000	4,798	202
Inspections	63,000	63,000	59,961	3,039
Insurance	2,700	2,700	2,440	260
Professional fees	3,500	3,500	3,243	257
Office supplies	4,000	4,000	3,025	975
Office rent	4,800	4,800	4,800	_
Telephone	1,500	1,500	1,253	247
Postage	500	500	221	279
Training	500	500	50	450
Soil erosion inspections	2,000	2,800	4,072	(1,272)
Miscellaneous	1,200	1,200	287	913
Capital outlay	-	-	2,427	(2,427)
Contingencies	2,000	1,200		1,200
Total expenditures	123,700	125,700	120,708	4,992
Net change in fund balance	2,100	100	(5,823)	(5,923)
FUND BALANCE, BEGINNING OF YEAR	97,804	97,804	97,804	
FUND BALANCE, END OF YEAR	\$ 99,904	\$ 97,904	\$ 91,981	\$ (5,923)

Markowski & Company

CERTIFIED PUBLIC ACCOUNTANTS 2880 SPRING ARBOR ROAD JACKSON, MICHIGAN 49203 PHONE (517) 782-9351 FAX (517) 782-0599

K. LAVERNE MARKOWSKI, C.P.A. RONALD L. MARKOWSKI, C.P.A. DOUGLAS E, ATKINS. C.P.A. MEMBERS:
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
MICHIGAN ASSOCIATION OF
CERTIFIED PUBLIC ACCOUNTANTS

December 3, 2007
Authority Board
Western Washtenaw Construction Authority

We have audited the financial statements of Western Washtenaw Construction Authority for the year ended June 30, 2007, and have issued our report thereon dated December 3, 2007. Professional standards require that we provided you with the following information related to our audit.

Our responsibility under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated November 12, 2007, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the basic financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, fraud, or other illegal acts may exist and not be detected by us.

As part of our audit, we considered the internal control of Western Washtenaw Construction Authority. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Western Washtenaw Construction Authority are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the fiscal year ended June 30, 2007. We noted no transactions entered into by Western Washtenaw Construction Authority during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

Authority Board Western Washtenaw Construction Authority Page Two

Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

Audit Adjustments

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on the Western Washtenaw Construction Authority's financial reporting process (that is, cause future financial statements to be materially misstated). In our judgment, none of the adjustments we proposed, whether recorded or unrecorded by the Western Washtenaw Construction Authority, either individually or in the aggregate, indicate matters that could have a significant effect on the Western Washtenaw Construction Authority's financial reporting process.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Issues Discussed Prior to Retention of Independent Auditors

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Western Washtenaw Construction Authority's auditors. However, these discussions

Authority Board Western Washtenaw Construction Authority Page Three

occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing our audit.

This information is intended solely for the use of the Authority Board and management of Western Washtenaw Construction Authority and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

MARKOWSKI & COMPANY, CPAs

WESTERN WASHTENAW CONSTRUCTION AUTHORITY MEMORANDUM OF COMMENTS AND RECOMMENDATIONS FOR THE YEAR ENDED JUNE 30, 2007

Segregation of Duties

Because of the limited size of the Western Washtenaw Construction Authority's accounting staff, proper segregation of duties cannot be accomplished. This is an inherent weakness in the internal controls of the Authority. Authority management needs to continue to exercise appropriate management oversight to help compensate for the lack of staff. The only corrective action would be to hire additional staff, which is not practical.

Bank Reconciliations

The Western Washtenaw Construction Authority does a good job in reconciling their bank accounts through their accounting software. During our audit, we noted that these reconciliations were not being reconciled to the general ledger after the reconciliation was complete. We recommend that the reconciliation balance be reconciled not only to the accounting software for cash but also reconciled to the general ledger balance at months end.